

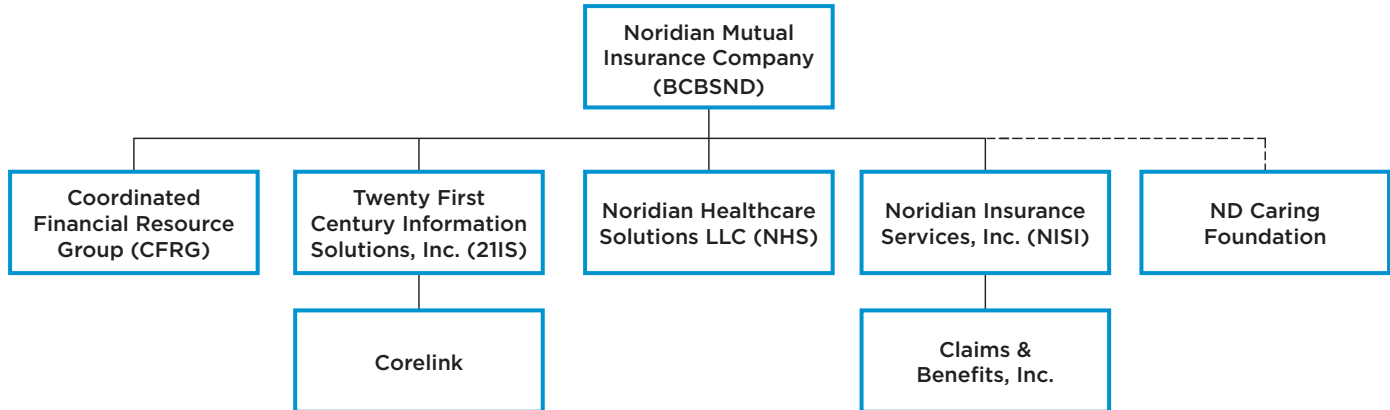
Blue Cross Blue Shield of North Dakota Company Organizational Chart



ND

BEFORE

Current - 12/31/2018



AFTER

As of 1/1/2019

